

# WELLINGTON, FLORIDA



POPULAR ANNUAL FINANCIAL REPORT  
FOR THE YEAR ENDED SEPTEMBER 30, 2013

# WELLINGTON, FLORIDA

The GFOA established the Award for Outstanding Achievement in Popular Annual Financial Reporting program to encourage governments to prepare popular annual financial reports (PAFR) specifically designed to meet the needs of interested parties who may be unable to easily comprehend traditional financial statements. Popular annual reports can play an important role in making financial information accessible to residents and other stakeholders who may be challenged by more detailed traditional financial reports.

The Comprehensive Annual Financial Reports for the years ended 2012 and 2013, from which the information in this report has been drawn, were awarded the Certificate of Achievement for Excellence in Financial Reporting by the Government Finance Officers Association of the United States and Canada (GFOA). The Certificate of Achievement is the highest form of recognition for excellence in state and local government financial reporting.

In order to be awarded the Certificate of Achievement, a government unit must publish an easily readable and efficiently organized comprehensive annual financial report, whose contents conform to program standards. Such CAFR must satisfy both generally accepted accounting principals and applicable legal requirements.

A Certificate of Achievement is valid for a period of one year only. We believe our CAFR continues to conform to the Certificate of Achievement program requirements and we are submitting our CAFR for the 2013 fiscal year to the GFOA.

For more detailed financial information the Capital Plan, Comprehensive Annual Financial Report, and Annual Operating Budget as well as this financial summary are available as separate documents at [www.wellingtonfl.gov](http://www.wellingtonfl.gov).

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## Vision

**A Great Hometown**  
Great Neighborhoods  
Great Schools  
Great Parks

## Mission

To provide high quality  
services that create economic,  
environmental  
and social sustainability  
for residents

## Goals

Neighborhood Renaissance  
Economic Development  
Respecting the Environment  
Responsive Government  
Protecting Our Investment



**A GREAT HOMETOWN**

**Council**

Bob Margolis, Mayor  
Howard K. Coates, Jr., Vice Mayor  
Matt Willhite, Councilman  
Anne Gerwig, Councilwoman  
John Greene, Councilman

**Manager**

Paul Schofield

**To the Council and the Residents of Wellington:**

It is my privilege to present our third Popular Annual Financial Report (PAFR) regarding Wellington's financial and administrative operations for the fiscal year ending September 30, 2013. This document summarizes information originally presented in the Comprehensive Annual Financial Report (CAFR) and provides an understandable, easy to read document that reflects our commitment to financial transparency and vision of "***A Great Hometown.***"

Wellington has led the way for governmental transparency, financial accountability, and fiscal management. With "Open Wellington," an online portal allowing resident access to financial information and public records, Wellington is the first city to receive "Gold Certification in Transparency" from the National Bureau of Business Licensing and Code Enforcement Officials (NBBLO). In 2011 Wellington's fiscal accountability was recognized and the city received awards from the Government Finance Officers Association for the Annual Budget and year-end Comprehensive Annual Financial Report.

Wellington recognizes that different approaches to meet community goals and needs must be undertaken if the Village is to remain a sustainable community. That is why the 2013 theme is "**Positioning for the Future: A Year of Choices**".

As we look to the future, the focus will be on customer service delivery and economic development due to both legislative and economic considerations. Capital planning is one of the key areas that require choices to be made. Capital planning includes maintaining infrastructure systems and investing in transitional neighborhoods. The following programs have been implemented:

**Neighborhood Renaissance** – plans developed for several neighborhoods to address specific needs focusing on improving neighborhood infrastructure, beautification and public safety.

**Infrastructure Maintenance** – maintenance for utilities and roads, including roadway improvements; park improvements; drainage and flood control maintenance; and water/wastewater projects.

The changes in spending reflect the Council's emphasis on financial reinvestment to ensure a sustainable future. Our history of fiscal responsibility and ability to anticipate change has enabled us to maintain high levels of service despite economic and legislative uncertainty. The financial information provided in the PAFR showcases our commitment ***to provide the services our residents want, need and are willing to pay for*** as we address the challenges of the future.

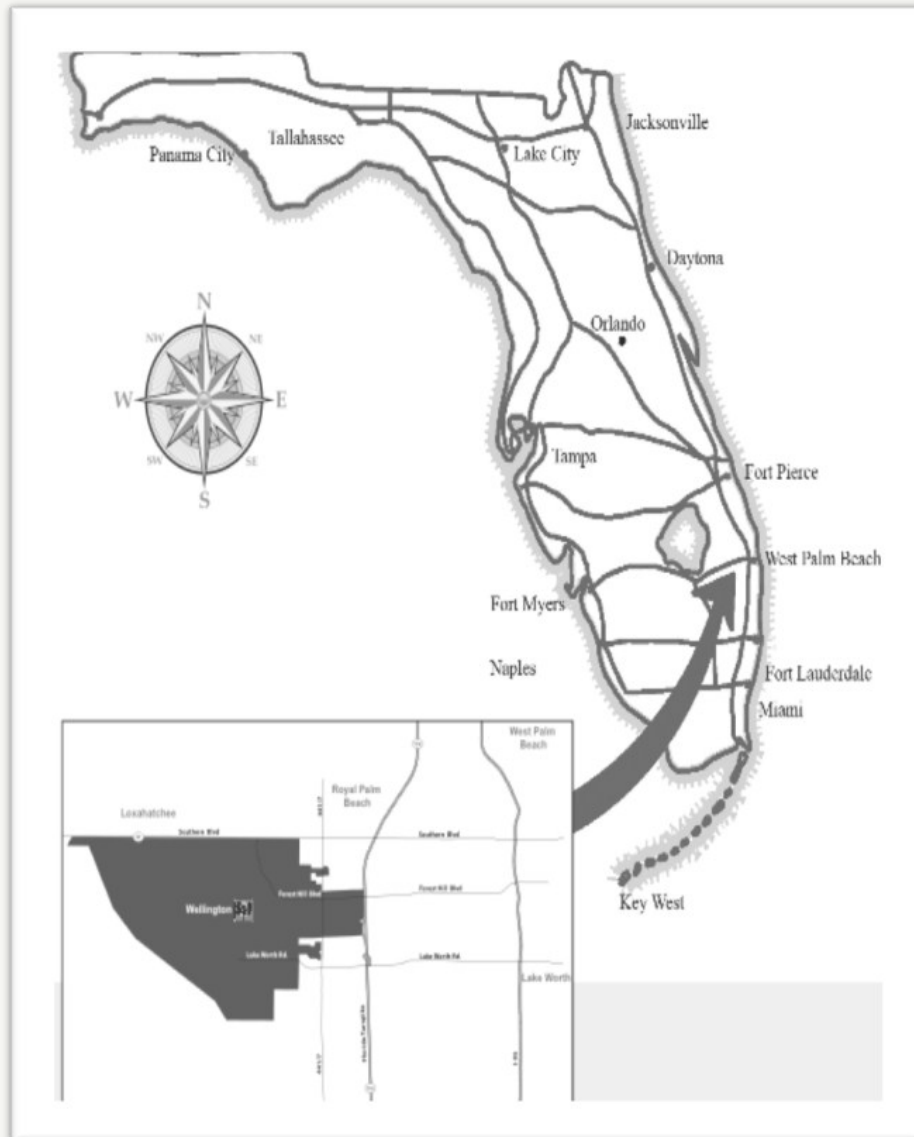
Sincerely,

Paul Schofield, Village Manager

Wellington, Florida is located in South Florida and Western Palm Beach County and is situated twelve miles west of the Atlantic Ocean, southeast of Lake Okeechobee. Palm Beach County is bordered on the south by Broward County, on the west by Hendry County and to the north by Martin County. In 1951, C. Oliver Wellington, a successful accountant in New York, followed the recommendations of Arthur William “Bink” Glisson and purchased several tracts of South Florida land as investment property. Mr. Wellington then hired Bink Glisson to oversee the property that was soon to become known as the Flying Cow (Charles Oliver Wellington) Ranch.



Because the land was frequently water-logged, in 1953 the State of Florida created the Acme Improvement District to provide drainage for flood control and to make the land suitable for agricultural purposes. Parcels of land were either sold or leased to farmers for a period of time. There once were over 2,000 acres of strawberry fields in the area, laying claim to the world’s largest patch of strawberries. In addition, it was discovered that citrus groves thrived in this area.



Prior to incorporation the District served as the local government providing the majority of community services and facilities including storm water drainage, water, sewer, roadways, street lighting and parks and recreation facilities. Mr. Wellington was the first Chairman of the Acme Drainage District and served until his death in 1959. Bink Glisson also served as the Acme Drainage District’s first employee and general manager. Carrying on as the District Chairman until he retired in 1984 was C. Oliver’s son, Roger.

The Village of Wellington Charter was established on May 11, 1995. Incorporation became effective on December 31, 1995 and operations commenced on March 28, 1996. The Village now provides municipal services previously provided by Palm Beach County (with the exception of fire rescue and library facilities) and the Acme District has become a dependent district of Wellington.



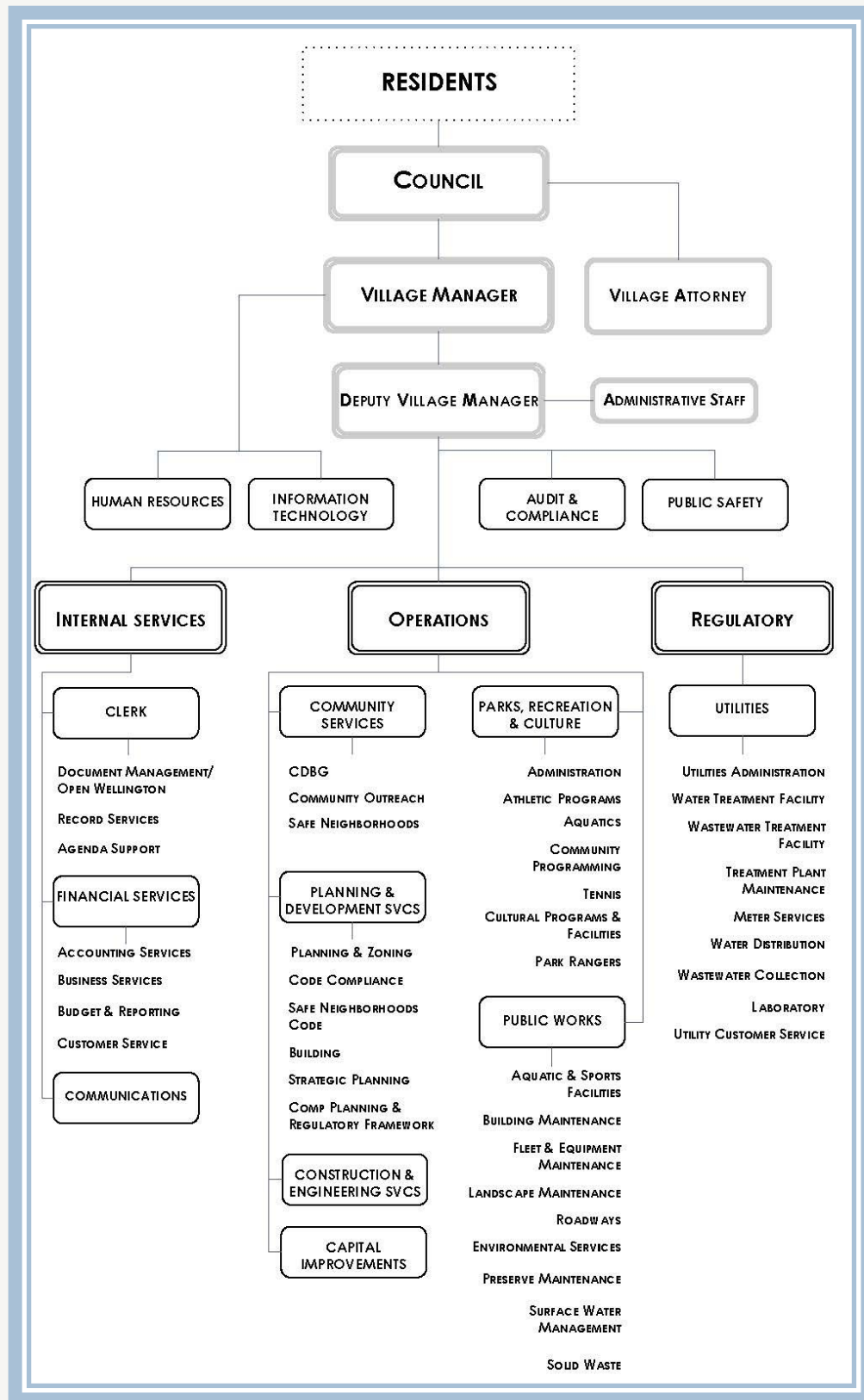
## WELLINGTON AT A GLANCE

Date of Incorporation	December 31, 1995
Date Operational as Municipality	March 28, 1996
Form of Government	Council/Manager
Area	45.25 Square Miles
Total Fiscal Year 2013 Budget	\$74.5 Million
Taxable Property Valuation	\$5.42 Billion

## WELLINGTON DEMOGRAPHICS

Population		Service Statistics	
2010	56,508	<b>Surface Water</b>	
2013	58,108	Acreage of Lakes	548
2019 (projected)	61,663	Miles of canals	88
		Operating Pump Stations	8
<b>Resident Statistics</b>		<b>Solid Waste Collection</b>	
Median Age	39.9	Curbside Accounts	20,302
Average Household Size	2.87	Containerized Accounts	2,138
Median Income	\$78,890		
Avg Taxable Value - Single Family	\$200,000	<b>Streets &amp; Sidewalks</b>	
<b>Racial Composition</b>		Paved Streets:	
Caucasian & Other Races	80.0%	Lane Miles	321
Hispanic or Latino	19.4%	Centerline Miles	145
African American	10.4%	Unpaved Roads Centerline Miles	29
Asian	3.8%	Bike Lane Miles	45
		Miles of sidewalks	147
		Miles of bridle paths	64
<b>Land Usage</b>		<b>Utilities</b>	
Residential	24.52 sq mi	Active Accounts as of June, 2012	
Commercial	3.87 sq mi	Water	19,885
Industrial	0.18 sq mi	Sewer	18,034
Mixed Use/Open Space/STA	11.35 sq mi		
Community Facilities	0.87 sq mi		
Major Roads	1.28 sq mi		
Major Water	3.18 sq mi		
<b>Economic Environment</b>		<b>Public Safety</b>	
<b>Business Licenses</b>		<b>Police Protection</b>	
2008	4,163	Sworn Police Officers	61
2009	3,831	Civilian Employees	5
2010	4,289	Crossing Guards (PT Civilian)	68
2011	4,460	<b>Total</b>	<b>134</b>
2012	4,631		
<b>Bond Ratings</b>		<b>Fire Rescue</b>	
Moody's	Aa3	Suppression Units	9
Fitch	AA+	Early Response Stabilization Units	4
		Fire Stations	4
		Employees	71
<b>Per Capita Governmental Debt</b>			
	\$126		

## WELLINGTON ORGANIZATIONAL CHART

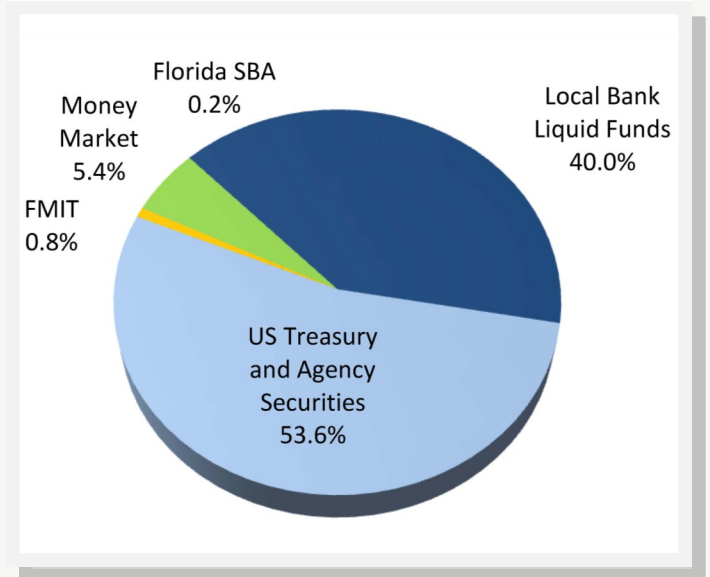


## CASH AND INVESTMENTS

The investment management policy stresses safety, liquidity, and investment yields. To ensure the protection of the public's assets, investments have the highest possible credit rating. The portfolio consists of securities that maximize return on investments while structured to provide sufficient liquidity to pay current obligations and future capital project spending.

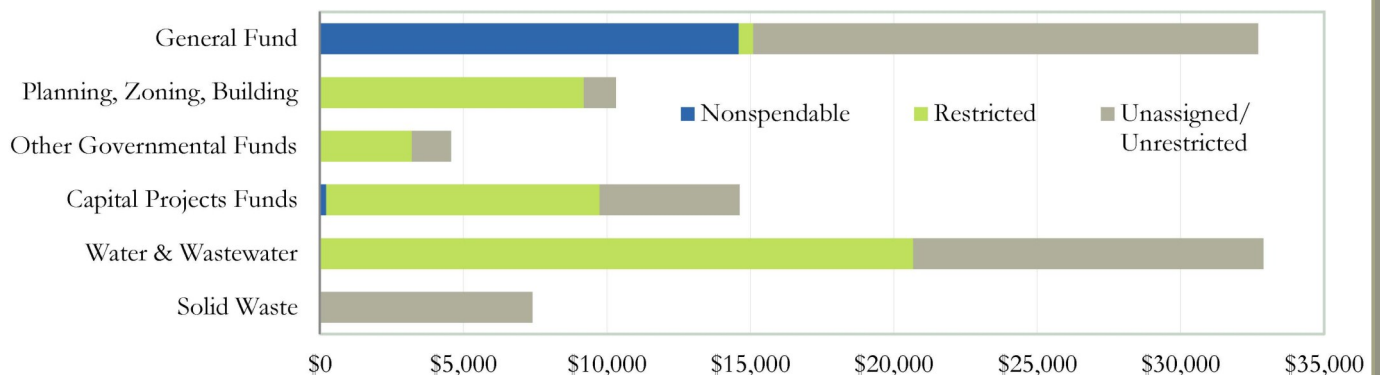
Wellington is authorized to invest in obligations of the US Treasury, its agencies and instrumentalities, repurchase agreements, certificates of deposit, Florida PRIME, SEC registered money market funds with the highest credit quality ratings, and mutual funds that restrict its investments to obligations of the US government.

Cash and investments of each fund, except certain investments in the debt service and enterprise funds, are accounted for in pooled cash and investment accounts with each fund maintaining its proportionate equity in the pooled accounts. The use of pooled cash and investment accounts enables Wellington to invest idle cash for short periods of time, thereby maximizing earnings potential.



Investment	Amount
US Treasury & Agency Securities	\$ 54,920,983
FMIT	838,192
Money Market	5,557,596
Florida SBA	171,606
Local Bank Liquid Funds	41,035,902
<b>Total</b>	<b>\$ 102,524,279</b>

**Cash and Investment Balances by Fund (in thousands)**  
September 30, 2013





### PROPERTY TAXES AND TAXABLE VALUE

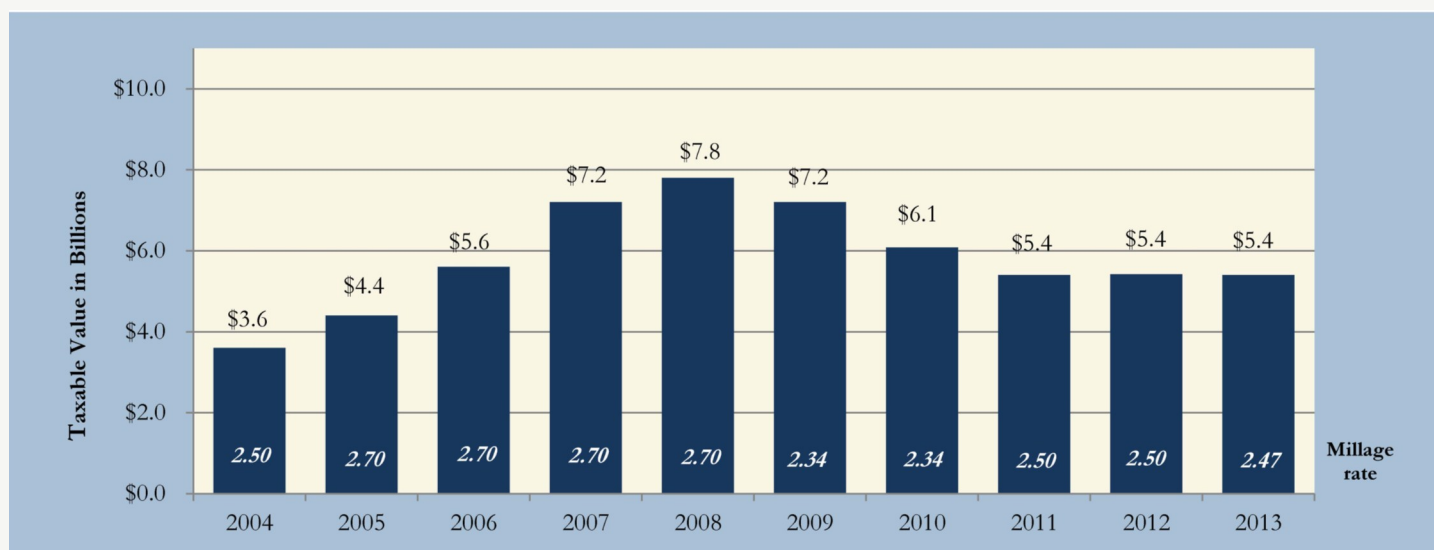
Wellington is a full-service municipality providing general government; planning, zoning, and building; public safety; public works; culture and recreation; water and sewer utilities and solid waste collection and recycling.

Ad Valorem taxes are based “according to value” of property and used to support the general fund. Wellington has limited number of revenue options and the dilemma is how to provide the highest quality of services within the imposed fiscal constraints.

Wellington balanced the FY 2013 budget with a millage rate of 2.47 mills. The tax structure is based on optimizing municipal financing mechanisms with the objective of minimizing residents’ total tax burden. Wellington continues with one of the lowest ad valorem rates for a full-service municipality in Palm Beach County.

As shown in the chart below, the taxable value has declined \$2.4 billion or 30% since its peak in 2008.

### PROPERTY TAXABLE VALUES—LAST 10 YEARS



### AD VALOREM HIGHLIGHTS

2003—Council voted to allow seniors an additional \$25,000 homestead exemption

2007—Legislature reduced taxes, resulting in a 9% reduction in ad valorem tax revenue in 2008

2008—Amendment One allowed for an additional \$25,000 homestead exemption

2013—Current economic downturn has reduced property values over 30% since 2008

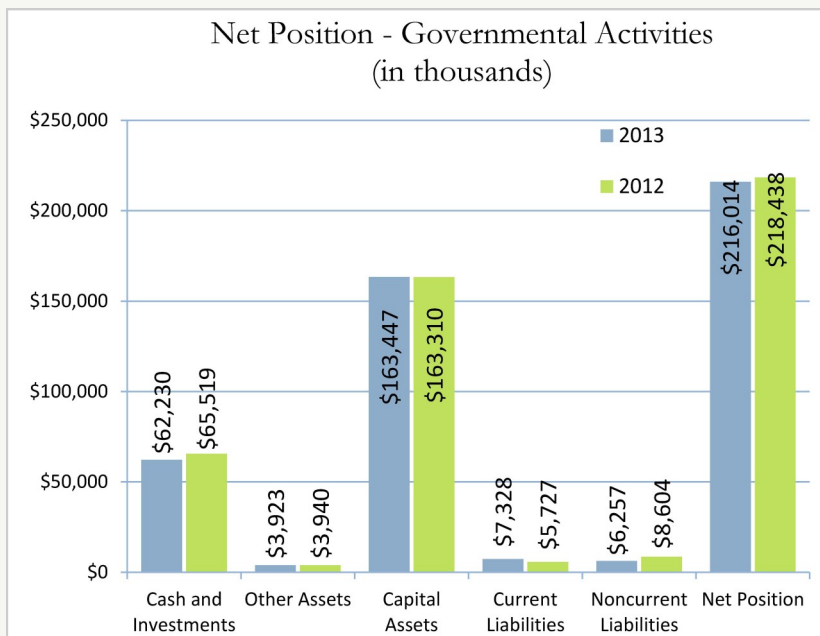
## GOVERNMENT-WIDE BALANCE SHEET

Wellington's balance sheet presents information on all assets and liabilities, with the difference reported as net position. Increases or decreases in net position over time may serve as a useful indicator of whether the financial position is improving or deteriorating. Total net position increased \$3.4 million from the prior year and is comprised of three categories:

**Net Investment in Capital Assets**- The value of all capital assets associated with their purchase or construction. Net Investment in Capital Assets amounts to \$276 million.

**Restricted Net Position** - Assets having an external restriction placed on them. Examples are unspent bond proceeds, gas tax and impact fees. Restricted Net Position amounts to \$33 million.

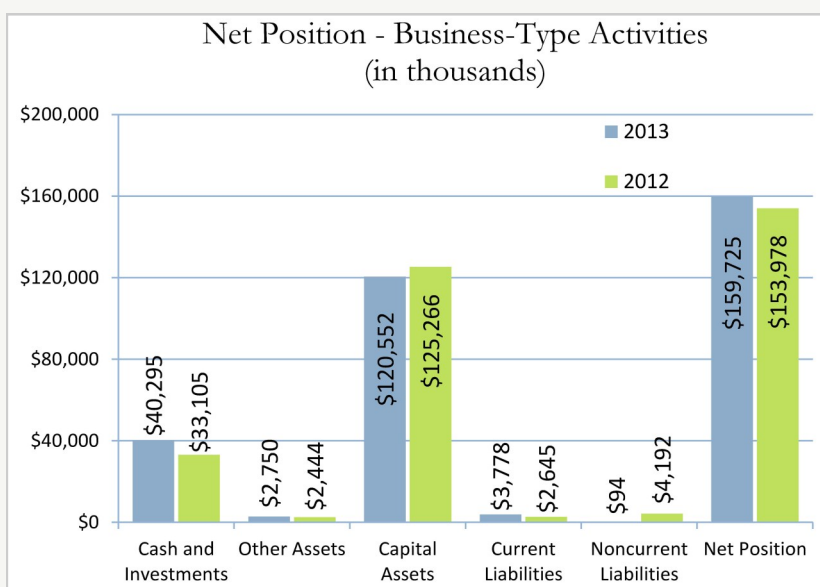
**Unrestricted Net Position** - The resources that are available to finance on-going operations and amount to \$67 million.



Governmental activities are those primarily supported by tax dollars and decreased net position by \$2.4 million from the prior year.

Key elements to this decrease include:

- ◆ Net Investment in Capital Assets increased \$1 million
- ◆ Restricted Net Position decreased \$2.6 million
- ◆ Unrestricted Net Position decreased \$823,000



Business-type activities offer goods and services for sale (Utilities, etc.) and are intended to be self supporting through the charges for those goods and services. These activities increased net position by \$5.8 million from the prior year and key elements to the increase include:

- ◆ Net Investment in Capital Assets decreased \$2.2 million
- ◆ Restricted Net Position increased \$5.1 million
- ◆ Unrestricted Net Position increased \$2.9 million

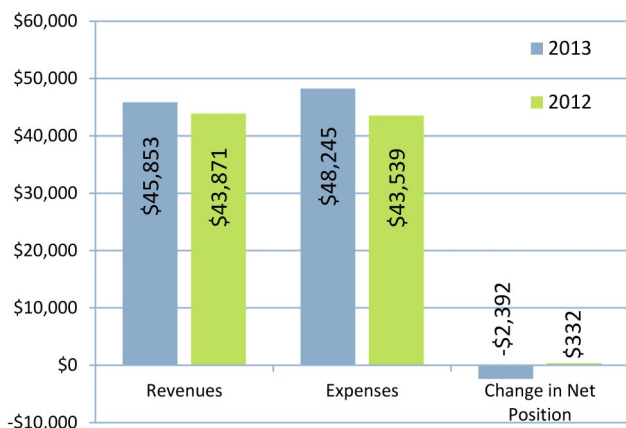
## GOVERNMENT-WIDE INCOME STATEMENT

The following government-wide Statement of Activities and related graphs present the revenues, expenditures and changes in net position for the past two years. Total revenues increased \$2.5 million mainly due to an increase in capital grants and contributions. Total expenditures increased by \$3.6 million mainly due to more capital expenditures as well as more building expenditures related to an increase in building activity in FY 2013.

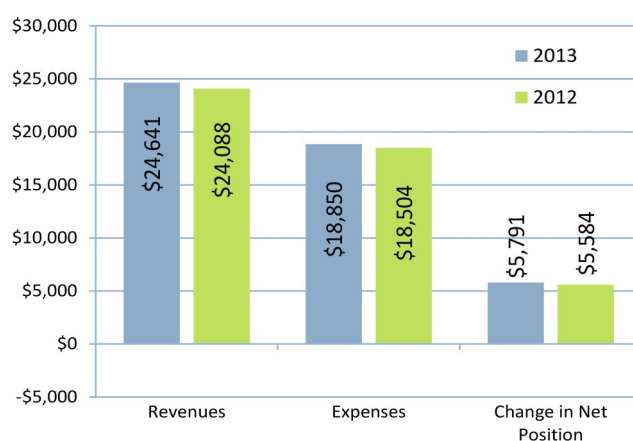
## WELLINGTON'S CHANGE IN NET POSITION

	GOVERNMENTAL ACTIVITIES		BUSINESS-TYPE ACTIVITIES		TOTAL	
	2013	2012	2013	2012	2013	2012
<b>REVENUES</b>						
Program Revenues	\$ 16,165,491	\$ 14,807,332	\$ 24,459,193	\$ 23,930,049	\$ 40,624,684	\$ 38,737,381
General Revenues	29,687,592	29,063,903	181,415	157,781	29,869,007	29,221,684
<b>Total Revenues</b>	<b>45,853,083</b>	<b>43,871,235</b>	<b>24,640,608</b>	<b>24,087,830</b>	<b>70,493,691</b>	<b>67,959,065</b>
<b>EXPENSES</b>						
General Government	\$ 6,213,632	\$ 6,046,714	\$ -	\$ -	\$ 6,213,632	\$ 6,046,714
Public Safety	11,876,970	8,140,987	-	-	11,876,970	8,140,987
Planning and Development	1,485,806	4,250,590	-	-	1,485,806	4,250,590
Engineering & Public Works	7,178,747	7,667,330	-	-	7,178,747	7,667,330
Community Development	1,436,741	-	-	-	1,436,741	-
Surface Water Management	8,612,466	7,331,084	-	-	8,612,466	7,331,084
Transportation	3,931,236	3,395,009	-	-	3,931,236	3,395,009
Culture and Recreation	7,239,091	6,302,454	-	-	7,239,091	6,302,454
Water and Wastewater	-	-	15,179,221	14,898,733	15,179,221	14,898,733
Solid Waste	-	-	3,670,666	3,604,830	3,670,666	3,604,830
Other	270,673	404,574	-	-	270,673	404,574
<b>Total Expenses</b>	<b>48,245,362</b>	<b>43,538,742</b>	<b>18,849,887</b>	<b>18,503,563</b>	<b>65,658,508</b>	<b>62,042,305</b>
<b>NET POSITION</b>						
Changes in Net Position	(2,392,279)	332,493	5,790,721	5,584,267	3,398,442	5,916,760
Beginning Net Position	218,405,969	218,104,443	153,934,336	148,393,686	372,340,305	366,498,129
<b>Ending Net Position</b>	<b>\$ 216,013,690</b>	<b>\$ 218,436,936</b>	<b>\$ 159,725,057</b>	<b>\$ 153,977,953</b>	<b>\$ 375,738,747</b>	<b>\$ 372,414,889</b>

Change in Net Position - Governmental Activities (in thousands)



Change in Net Position - Business-Type Activities (in thousands)





## GOVERNMENTAL FUNDS

### WHERE THE MONEY COMES FROM...

(IN THOUSANDS)

	2013	2012	2011
Ad Valorem Taxes	\$ 12,816	\$ 13,341	\$ 12,876
Other Taxes*	15,018	15,035	14,710
Impact Fees	786	842	1,058
Licenses & Permits	4,607	4,689	3,698
Intergovernmental	7,108	6,331	9,530
Charges for Services	2,156	1,957	1,943
Fines and Forfeitures	660	546	726
Investment Income	171	524	835
Miscellaneous	2,000	545	684
<b>Total Revenues</b>	<b>\$ 45,322</b>	<b>\$ 43,810</b>	<b>\$ 46,060</b>

### WHERE THE MONEY GOES...

(IN THOUSANDS)

	2013	2012	2011
General Government	\$ 10,860	\$ 10,014	\$ 9,778
Public Safety	10,766	7,813	7,462
Physical Environment	9,588	12,762	12,920
Economic Environment	699		
Transportation	1,528	1,529	1,512
Culture & Recreation	3,319	3,138	3,042
Capital Outlay	11,955	7,620	15,386
Debt Service	1,214	5,479	2,150
<b>Total Expenditures</b>	<b>\$ 49,929</b>	<b>\$ 48,355</b>	<b>\$ 52,250</b>

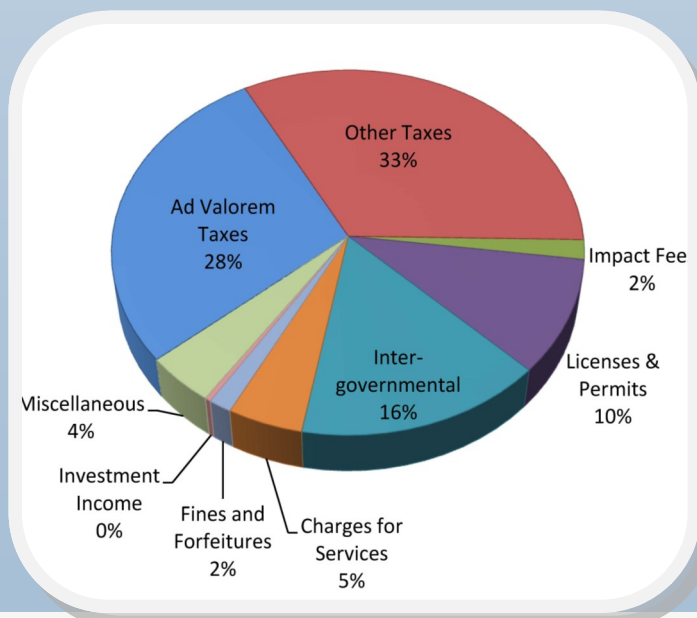
\*Other taxes include franchise and communication taxes as well as special assessments.

Basic services are reported in governmental funds, which focus on near-term inflows, outflows and balances of spendable resources. Governmental fund information helps to determine whether there are more or fewer financial resources that can be spent in the near future to finance programs and services.

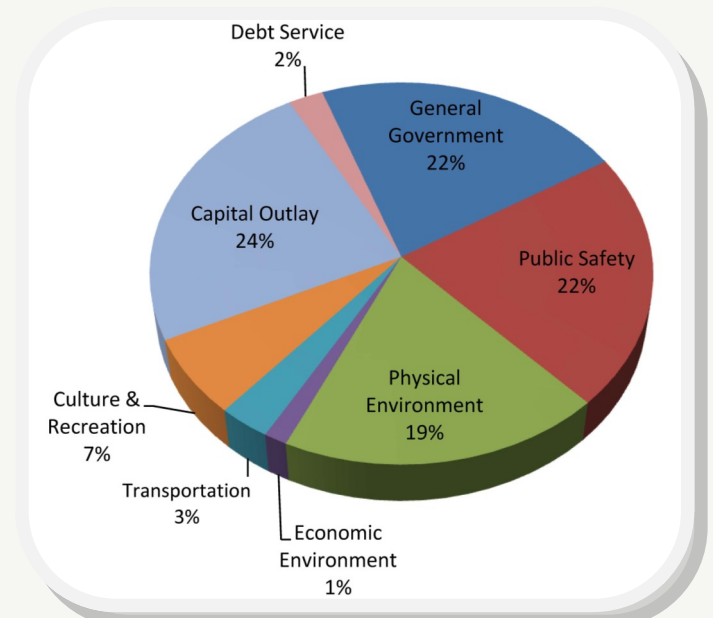
**Governmental Revenues**—include proceeds from the sale of capital assets but exclude certain deferred revenues.

**Governmental Expenditures**—include capital outlays for the acquisition of new assets, expenditures for debt issuance costs and the repayment of principal on long-term debt, but exclude deferred expenditures and annual depreciation and amortization charges.

### REVENUE SOURCES—FY 2013



### GOVERNMENTAL SERVICES—FY 2013



## BUSINESS-TYPE FUNDS

## WHERE THE MONEY COMES FROM...

(IN THOUSANDS)

	2013	2012	2011
Charges for Services	\$ 17,966	\$ 17,716	\$ 16,626
Intergovernmental	66	106	186
Special Assessments	3,441	3,413	3,391
Franchise Fees	228	220	253
Capital Contributions	2,759	2,352	351
Miscellaneous	132	280	421
<b>Total Revenues</b>	<b>\$ 24,592</b>	<b>\$ 24,087</b>	<b>\$ 21,228</b>

## WHERE THE MONEY GOES...

(IN THOUSANDS)

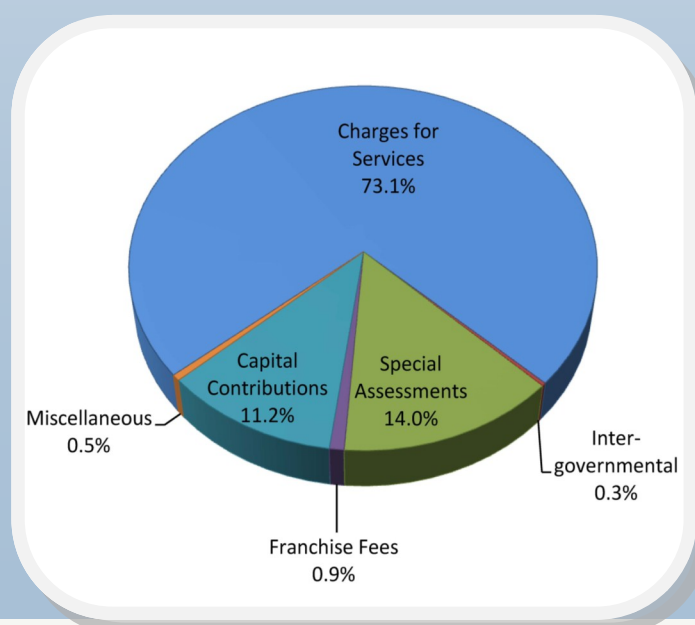
	2013	2012	2011
Water Services	\$ 4,135	\$ 4,030	\$ 3,961
Wastewater Services	2,694	2,509	2,007
Laboratory	113	104	101
Customer Service	423	526	748
Administration	856	1,088	1,296
Solid Waste	3,331	3,284	3,174
Depreciation	6,066	5,345	5,177
<b>Total Expenses</b>	<b>\$ 17,618</b>	<b>\$ 16,886</b>	<b>\$ 16,464</b>

Enterprise funds are business like activities financed and operated in a manner similar to private enterprises in that the costs of providing services are recovered mainly through user charges. Wellington has two enterprise funds. Both funds are reported under the full accrual basis of accounting; revenues are recorded when earned and expenses are reported when incurred, regardless of the timing of the cash flow.

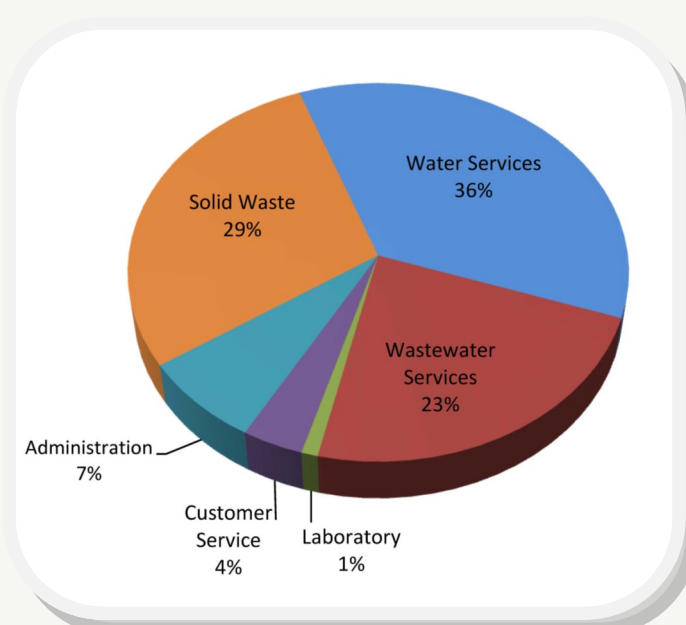
**Water and Wastewater Fund**—The water and wastewater utility system is funded by utility rate revenue generated by usage and various user charges. Neither general governmental revenues nor non-ad valorem assessments are used to pay for the water and wastewater system. The usage fees are invested in constructing, maintaining, and rehabilitating its infrastructure to ensure services are delivered in a safe and cost effective manner.

**Solid Waste Fund**—Revenues for this fund are primarily collected through non-ad valorem special assessments. Wellington collected \$3.4 million in special assessments in 2013 or 14% of total enterprise revenues.

REVENUE SOURCES—FY 2013

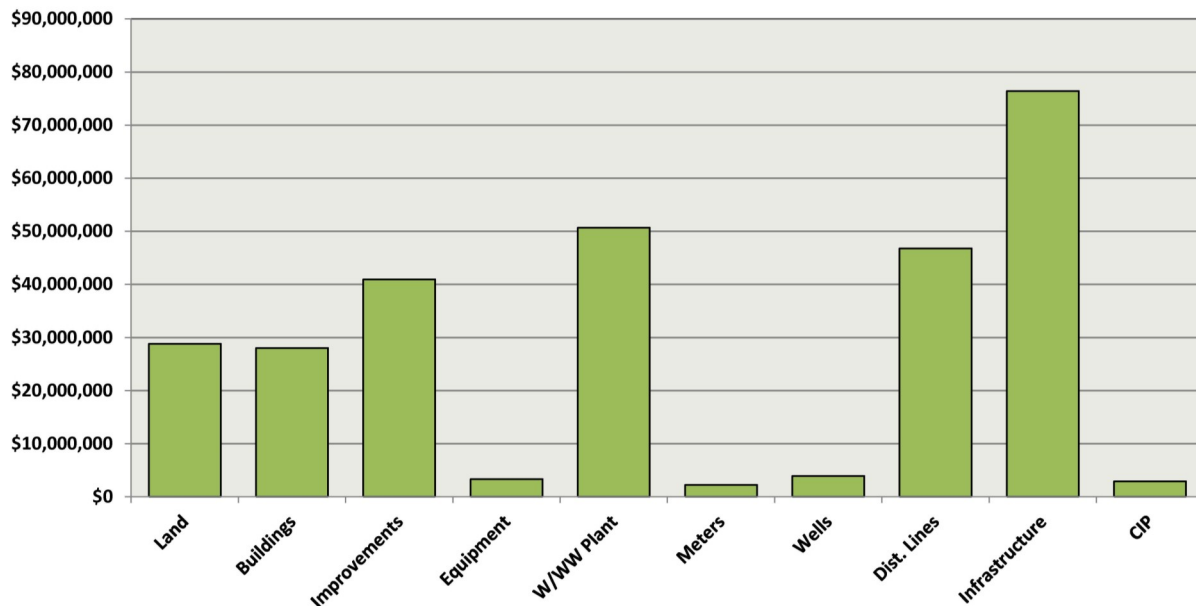


BUSINESS-TYPE SERVICES—FY 2013



## CAPITAL ASSETS

CAPITAL ASSETS BY CATEGORY			
Description	Governmental	Business-Type	Total Assets
Land	\$ 19,821,956	\$ 8,996,705	\$ 28,818,661
Buildings	24,612,733	3,420,053	28,032,786
Improvements	38,341,514	2,577,015	40,918,529
Equipment	1,563,258	1,741,059	3,304,317
Water/Wastewater Plant	-	50,655,758	50,655,758
Meters	-	2,231,339	2,231,339
Wells	-	3,928,108	3,928,108
Distribution Lines	-	46,772,502	46,772,502
Infrastructure	76,438,677	-	76,438,677
Construction in Progress	<u>2,668,786</u>	<u>229,136</u>	<u>2,897,922</u>
<b>Total Assets</b>	<b>\$ 163,446,924</b>	<b>\$ 120,551,675</b>	<b>\$ 283,998,599</b>

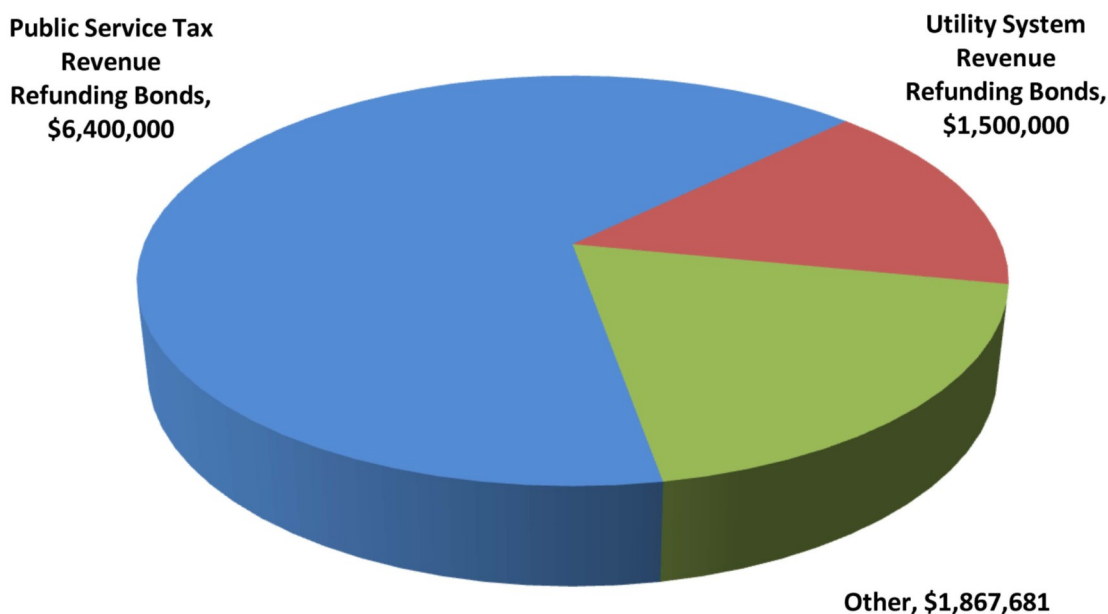


Wellington's investment in capital assets as of September 30, 2013 is \$283,998,599 (net of accumulated depreciation). Major projects completed during the 2013 fiscal year include:

- ◆ Boys and Girls Club building construction
- ◆ Village Park Gym renovations
- ◆ 50th Street paving
- ◆ Forest Hill/Stribling Road turn lane construction



## LONG-TERM DEBT



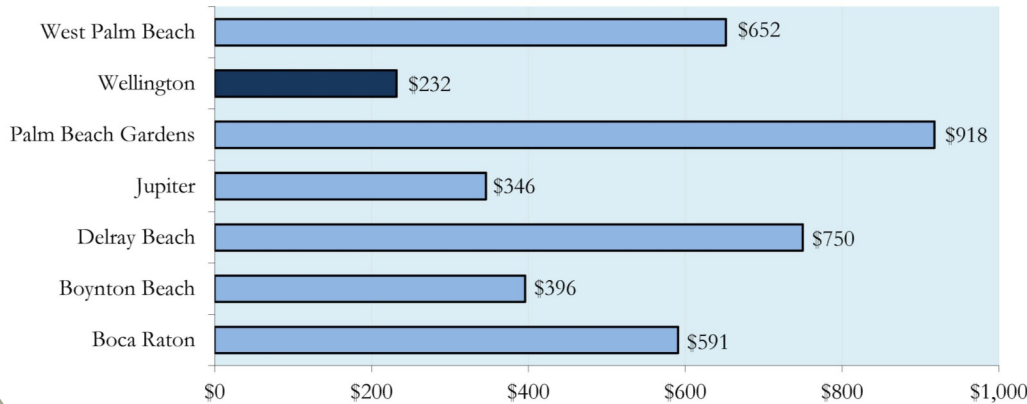
Wellington has a strong bond rating by Fitch of AA+ and in 2010 Moody's upgraded its bond rating to AA3. At the end of fiscal year 2013 there was \$7.9 million in outstanding bond and loan obligations. The following is a list of outstanding debt on September 30, 2013:

- ◆ Public Service Tax Refunding Bonds, 2005—To reduce interest rates, \$9,995,000 of bonds was issued to refund a portion of the 1999 issue. The amount outstanding at year end is \$6,400,000
- ◆ Utility System Revenue Refunding Bonds, 2003—The bonds were issued to refund all of the Utility System Revenue Refunding Bonds, Series 1993, and to finance certain capital expenditures related to the water and wastewater system. The amount outstanding at year end was \$1,500,000 and will be paid of on October 1, 2013.
- ◆ Other—Wellington had \$1,867,681 in compensated absence obligations at year end. Employee are granted compensated absence pay for annual leave in varying amounts based on length of service.

## TOP SEVEN CITY COMPARISON

The following charts compare tax revenues, expenditures and employees to the population for Wellington and six similar cities in Palm Beach County using data from the 2013 fiscal year. Wellington has the lowest per capita ad valorem revenue and expenditure rates, and one of the lowest employee count per 1,000 population ratio.

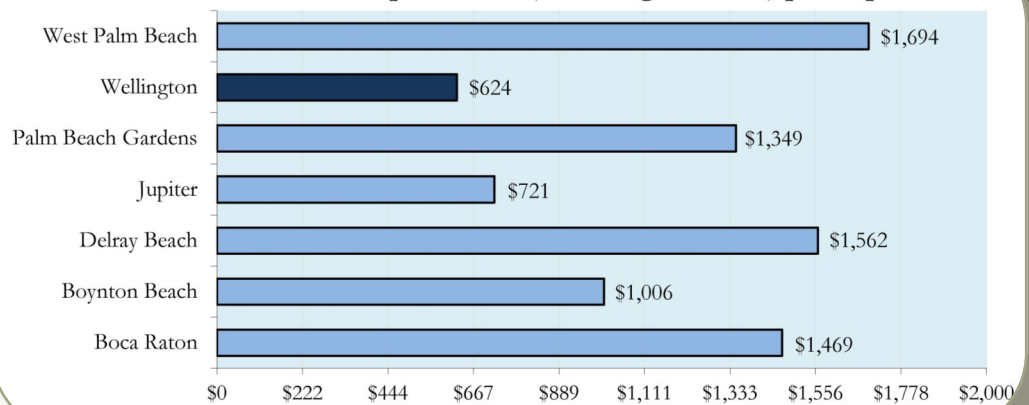
**Ad Valorem Tax Revenues per Capita**



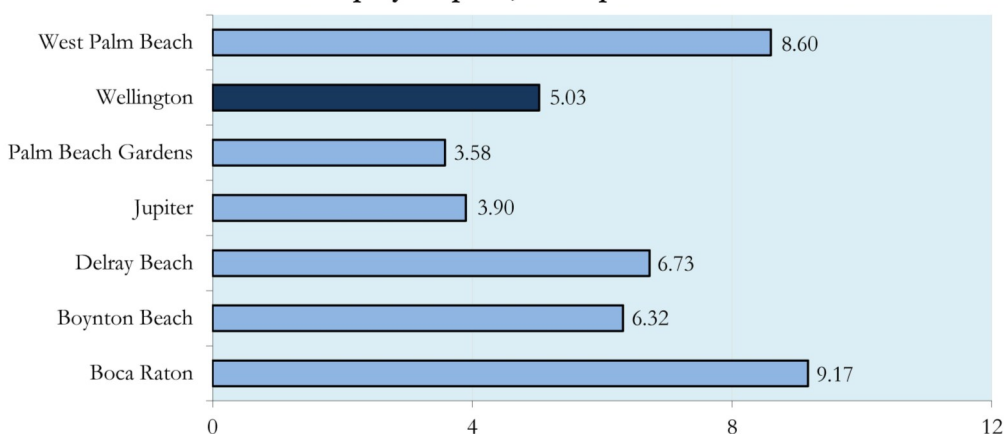
The adjacent chart illustrates the amount of ad valorem taxes revenue per capita collected by each city. Wellington has the lowest per capita rates of similar cities in Palm Beach County.

The chart to the right displays the general fund expenses per capita. These expenditures are usually funded by taxes, impact fees and state revenue sharing. Wellington has the lowest per capita expenditure rates of similar cities.

**Total General Fund Expenditures (including transfers) per Capita**



**Employees per 1,000 Population**

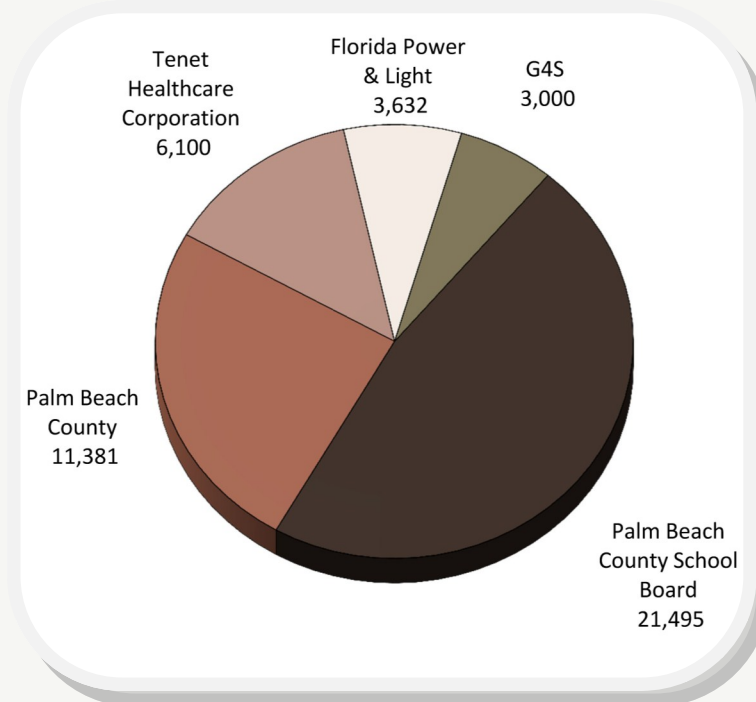


The chart to the left shows the number of employees per 1,000 population of each city. Wellington has one of the lowest number of employees per 1,000 residents of similar cities in Palm Beach County.

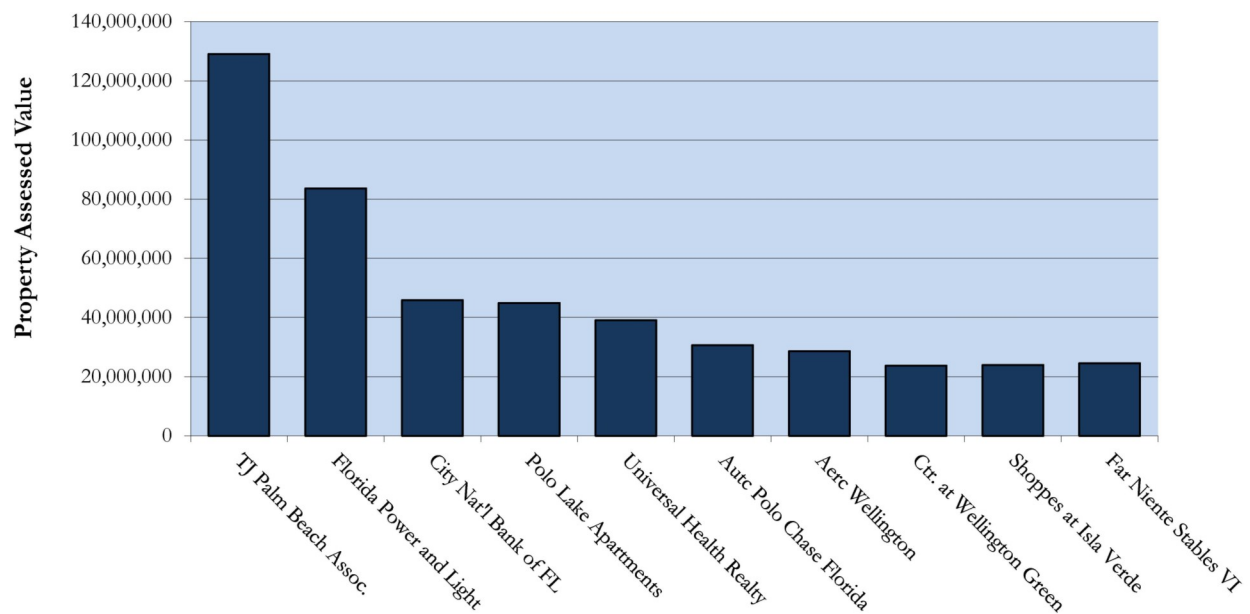
## OTHER FINANCIAL INFORMATION

The charts below illustrate Wellington's principal property taxpayers and Palm Beach County's principal Employers for the 2013 fiscal year.

## PRINCIPAL EMPLOYERS—PALM BEACH COUNTY



## WELLINGTON PRINCIPAL TAXPAYERS





## MAJOR INITIATIVES

Wellington's five fundamentals are the long-term financial and operational goals that provide the basis for annual departmental business plans which become the budget and capital improvement plan. Each fundamental has corresponding strategic initiatives for projects and programs and key measures, all of which position Wellington for the future. Below is each fundamental and specific programs designed to achieve Wellington's Vision for the 2013 fiscal year.

- ◆ ***Neighborhood Renaissance*** - specific approaches are used to preserve and enhance residential areas based upon its respective needs. Neighborhood plans were developed for several neighborhoods to address specific needs focusing on improving infrastructure, beautification and public safety.

- ◇ Safe Neighborhoods Program

- ◆ ***Economic Development*** – promotes business education and enhancing the standard of living. Concepts are designed to infuse core business centers and housing stock.

- ◇ Town Center Development

- ◇ Equestrian Branding

- ◆ ***Respecting the Environment*** - continuously investigating technological advances, studying environmental indicators, educating the public and working as a team with all concerned agencies, Wellington is taking responsibility for protecting natural resources while reducing environmental impacts.

- ◇ Restoration of Tree Canopy

- ◇ Equine Waste and Environmental Program

- ◆ ***Responsive Government*** – connecting as a government that is responsive to the public, provides services that residents need and pursue policies that are accountable to the stakeholders.

- ◇ “Open Wellington” initiative

- ◇ Expanded E-Services

- ◆ ***Protecting Our Investment*** – focusing on maintaining and improving long-term resources, while enhancing safety and addressing emergency needs.

- ◇ Drainage and Flood Control Improvement Programs

- ◇ Parks and Public Facilities Improvement Programs

- ◇ Infrastructure and Public Facility Maintenance Programs



## NEIGHBORHOOD RENAISSANCE

**Safe Neighborhoods**—The safe neighborhoods mission is to identify social and economic factors that contribute to neighborhood decline and to prepare a set of strategies that will (1) develop a community based movement that restores a safe family neighborhood orientation; (2) engage residents in their neighborhoods; and (3) encourage investments in appearance and the long-term maintenance of neighborhood values.



The objectives of this initiatives are as follows:

- ♦ Maintain communication between Wellington, organizations, residents, and neighborhoods and create positive perceptions of neighborhoods
- ♦ Work with community oriented policing to implement an action plan and use police data to analyze trends.
- ♦ Support the development of infrastructure and neighborhood improvements including road closures, road paving, fencing, sidewalks and lighting
- ♦ Develop partnerships including Citizens Volunteer Organization; crime watch groups; county non-profit organizations; homeowners associations; religious organizations; and chambers of commerce
- ♦ Improve neighborhood beautification through clean-up events organized by non-profit groups, residents, and organizations.

## ECONOMIC DEVELOPMENT

**Town Center Development**—At the heart of Midtown in Wellington's Town Center, a 23-acre site predominantly anchors Wellington's Main Street. Town Center is home to:

- ♦ A Gold LEED-certified City Hall
- ♦ Patriot Memorial featuring a steel beam from the World Trade Center,
- ♦ Scott's Place—a barrier-free playground for children of all physical abilities,
- ♦ Aquatics Complex
- ♦ Amphitheater that can accommodate up to 1,500 people for concerts and regular community events,
- ♦ Community Center—home to a variety of activities open to the general public and about to be razed and rebuilt following a variety of public input sessions
- ♦ A 16 court tennis facility

**Equestrian Branding**—The equestrian community is an integral part of the economic demographic and physical infrastructure of Wellington, adding to its unique lifestyle and ambience. Over the years Wellington has made a substantial investment in the special infrastructure requirements to encourage and support these interests including: unique legislative protection for the industry; the Equestrian Preservation Area; an optional comprehensive plan element; an equestrian overlay zoning district, a riding trail master plan and numerous water quality improvements. The economic impact of the industry is substantial.



## RESPECTING THE ENVIRONMENT

**Restoration of Tree Canopy**—In an attempt to increase the overall canopy of Wellington we have set a goal of obtaining a 60% canopy by 2060 (60 by 60). In order to accomplish this goal the following steps will be needed:

- ◆ Obtaining a new urban ecosystem analysis
- ◆ Increase plantings on public land adding trees to neighborhood parks
- ◆ Exploring incentives for private property owners to plant trees,
- ◆ Provide assistance for replacement of invasive exotics species and education of the FPL “right tree, right place” program

**Equine Waste and Environmental Program**—Wellington is committed to improve the Best Management Practice (BMP) designed to further enhance flood attenuation, improve water quality and provide additional storage of surface water. The program’s goal is to further reduce nutrient concentrations and other pollutants that potentially may enter the regional storm water systems. This goal is consistent with, and complimentary to, other State and Federal efforts to improve water quality in South Florida and the Florida Everglades.



## RESPONSIVE GOVERNMENT

**Open Wellington**—The document management system project has been expanded to include the entire Open Wellington Initiative. The program was implemented with the financial transparency reporting tool and has completed its second phase. This includes an upgrade of the document management system, backlog scanning of all city records, integration of the document management system with SharePoint, GIS and SunGard and the expansion of Open Wellington online.



**Expanded E-Services**—Wellington is striving to be the most user friendly government in the United States. To this end, we are working to make as much information and as many resources as possible available electronically. We have added the Open Wellington system, the Browse Aloud website reading feature, and have made the directory of services information searchable. We have most recently added the Citizens Action Center website for anyone to report a problem, register a complaint, get information on a variety of topics and to ask a general question. Wellington is in the process of transitioning all of our forms to electronic submittal forms for more convenience as well.



## PROTECTING OUR INVESTMENT

**Public Works**—Wellington has made a concerted effort to address aging infrastructure by increasing maintenance programs and investing in upgrades to systems to provide extra resources to care for the health of residents, businesses and employees, while enhancing safety, and emergency needs. These programs include a drainage rehabilitation program, drainage and flood control improvement program, swale maintenance and improvement program, and roads maintenance program.

**Parks and Public Facilities Maintenance**—

Wellington has implemented several maintenance programs to benefit parks and public facilities. The following highlight some of those programs:

- ◆ Ten trail heads have been moved and renovated
- ◆ Horse trail improvements, including drainage work, sodding, adding new bases, etc.
- ◆ New facilities have been added to Greenbriar Park, Village Park and the new Wellington Environmental Preserve at Section 24.

**Facility Improvements**—Many facility improvements have been completed in 2012. Below is a sample of the work done or currently underway:

- ◆ Weatherproofing and exterior renovations to Village Park Gym
- ◆ Construction of a new Wellington Community Center
- ◆ Construction of a new Boys and Girls Club facility
- ◆ Wastewater treatment plant expansion





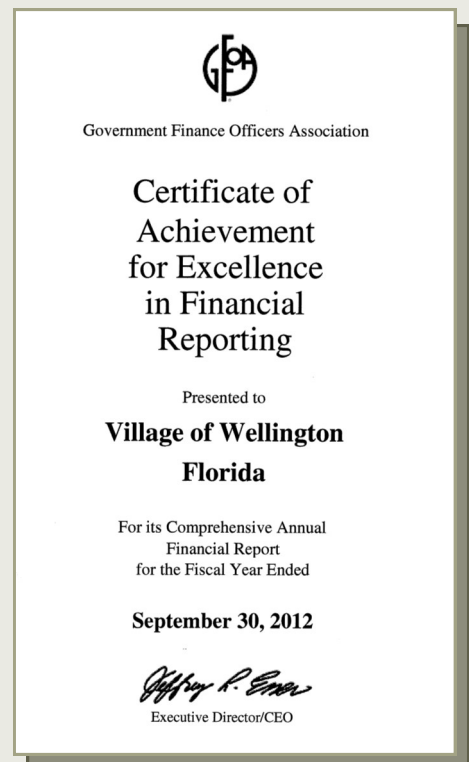
LEED CERTIFIED GOLD BUILDING



BOND RATING INCREASED FROM AA TO AA+



TREE CITY AND GROWTH AWARDS





Government Finance Officers Association

**Award for  
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**Village of Wellington  
Florida**

For its Annual  
Financial Report  
for the Fiscal Year Ended

**September 30, 2012**

A handwritten signature in black ink, reading "Jeffrey R. Enen". The signature is written in a cursive, flowing style.

Executive Director/CEO



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